

Model of the International Civil Aviation Organization

ICAO, Montreal
21 - 24 May, 2024



SQDI
Société québécoise
de droit international

Model ICAO - 2024

Table of content

Partners	4
Welcome messages	5
Program	9
Internship - European Commission	13
Committee Locations & Wifi	14
Practical Informations	15
Secretary, Organization	16
Policies and Codes of Conduct	17
Awards	21
Overview of the rules of procedure	24
Overview of the rules of procedure in voting session	26



Model ICAO - 2024

Organizers



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Partners



Welcome message

Juan Carlos Salazar



I extend my warmest welcome to students convening for the 7th edition of the Model ICAO Conference organized by the Société québécoise de droit international (SQDI). It is an honour for our Organization to continue to host this annual event, reflecting ICAO's enduring commitment to shaping the future of aviation.

Since its inception, Model ICAO has not only served as a vital platform for nurturing the next generation of leaders in multilateral diplomacy and aviation governance, but also as a beacon of hope for the future of aviation. It embodies the spirit of collaboration that defines the United Nations. Over the next few days, I trust you will immerse yourselves in your respective committees, gaining invaluable insights into the complexities of international relations.

As ICAO commemorates the 80th anniversary of the Convention on International Civil Aviation on 7 December this year, I invite you to reflect on the noble vision of its drafters, who recognized the transformative power of diplomacy in fostering global connectivity and prosperity. Their foresight laid the groundwork for the remarkable achievements in air transport safety and efficiency.

There is much work to be done, and your generation will play a pivotal role in shaping the future of aviation and global connectivity. Your innovative ideas, determination, and collaborative spirit will be instrumental in charting a course towards a more prosperous and sustainable future for all.

On behalf of ICAO, its Member States, and our Secretariat, I express my gratitude for your unwavering interest in everything that makes global aviation possible. I wish you a very enriching and fulfilling experience at the 2024 Model ICAO!

Juan Carlos Salazar
Secretary General

Welcome message

David Pavot



En tant que président de la Société québécoise de droit international (SQDI), j'ai le plaisir de vous souhaiter la bienvenue à la SIMOACI. La Société québécoise de droit international, dont l'objectif est de réunir les internationalistes du Québec, a fêté ses 40 ans en 2022.

La SIMOACI constitue l'une de nos activités officielles dont nous sommes particulièrement fiers. Seule simulation à se tenir dans les locaux d'une organisation des Nations Unies, la SIMOACI a su, année après année, se tailler une place de choix dans le paysage des grandes simulations. Ceci a été rendu possible par plusieurs personnes. En premier lieu, je tiens à souligner la contribution exceptionnelle de notre trésorier, Pierrick Pugeaud, qui est l'instigateur et la cheville ouvrière de ce formidable événement. Il faut aussi mentionner le rôle fondamental joué par notre ancienne présidente, la professeure Geneviève Dufour, qui agit comme directrice scientifique de la SIMOACI. Évidemment, je ne peux passer sous silence l'importance des directeurs et présidents ainsi que de tous les bénévoles sans qui un projet d'une telle ampleur ne pourrait exister. Évidemment, le soutien de l'OACI et le de nos partenaires est aussi décisif pour que ce formidable événement se répète année après année.

Au cours de la SIMOACI, vous aurez l'occasion de vivre une véritable expérience de diplomate : prise de parole en temps limité, négociations de corridors, stress, alliances stratégiques, le tout dans un milieu interculturel. Vous aurez aussi la chance unique de côtoyer des experts qui comptent parmi les chefs de file du domaine, et de profiter d'une occasion scientifique unique. Profitez de chaque instant.

Je vous invite aussi, si ce n'est déjà fait, à devenir membre de la SQDI. Vous aurez ainsi accès aux informations relatives aux événements scientifiques que nous organisons, aux bourses et financements que nous mettons à disposition, aux publications scientifiques que nous éditons en libre accès au sein de la Revue québécoise de droit international et des Presses de la SQDI, et vous aurez accès à un réseau de près de 2 500 membres sur les cinq continents. L'adhésion se fait via notre site internet et est gratuite. Il ne me reste plus qu'à vous souhaiter une excellent SIMOACI.

David Pavot

Professeur de droit international à l'Université de Sherbrooke
Président de la Société québécoise de droit international

Welcome message

Catherine Guillemart



Thanks to ICAO, the global sector is aligned, for the first time, behind the same CO2 emissions reduction goal. It is Airbus' ambition to lead the decarbonisation of the sector. Right now, we are at a tipping point, but there is a new confidence in our industry that we can rise to the challenge ahead. The adoption by ICAO and its 193 Member States of a Long-Term Aspirational Goal to reach 'net-zero carbon emissions by 2050' at its 41st Assembly has created a window of opportunity to forge a truly global approach to tackling CO2 emissions. This is injecting further momentum into the sector's decarbonisation. Decarbonising our industry will require an unparalleled act of cooperation between industry, governments, airlines, airports, energy companies and civil society. At the same time we are entering an era of astonishing technological change, with digitalisation, electrification, renewable energy, new materials and autonomous flight all set to transform aerospace as we know it.

Obviously, environmental objectives are high on everybody's agenda but for them to be attainable we must also remain focused on the overarching structure of our industry and continue to address the legal and economic challenges of aviation. And we must do this while keeping safety and security, which are at the core of everything we do, front of mind. This is an incredibly exciting time to be working in the aerospace industry and we can look forward to the future with cautious optimism. Within the next 10 years, generations Y and Z will account for 70% of our employees and developing all-electric, hybrid vehicles, hydrogen or other low-emission technologies will require the smartest, most diverse, forward-thinking talents. By pioneering sustainable aerospace together, we can remain a force for good. We need to keep the enthusiasm alive, and accelerate the actions required to reach that Long-Term Aspirational Goal by 2050.

Your work here at ICAO is key to the decarbonisation of our industry and we wish you all the best as you take on this exciting challenge! The success of this event is not only about the winning team, but also about all of you working together to make the world a beautiful place! Good luck!

Catherine Guillemart
HO Public Affairs Canada, Airbus representative to ICAO

Welcome message

Delphine Micheaux Naudet



The European Union has the pleasure, once again, of being one of the main partners of the Model ICAO and to support this exciting event to which you will participate at ICAO, the heart of international civil aviation. The Model ICAO contributes to familiarise the new generation, including the next generation of aviation professionals, with ICAO's essential work in the development of an efficient, safe, secure and sustainable international air transport system. The European Union shares these objectives and contributes to their achievement in its 27

Member States and globally.

For the 2024 Model ICAO edition, we are very happy to strengthen our contribution by offering a traineeship to one of you at the European Commission in Brussels. This is an opportunity to put into practice your knowledge of aviation and international relations and to acquire concrete experience in the area of aviation policy in a prestigious institution of the European Union.

Aviation, while ensuring the highest safety and security standards, must grow in a sustainable manner with a view to limit its impact on climate change. In that regard, the ICAO Member States took an historic decision at the ICAO Assembly in 2022 with the adoption of the Long-Term Aspirational Goal (LTAG) of achieving net-zero carbon emissions for international aviation by 2050 thereby putting the air transport sector on the path towards sustainable growth. The European Union is committed to the successful implementation of the LTAG and supports notably a greater availability of sustainable aviation fuels around the world with capacity building activities in Latin America, Africa and Asia to ensure that No Country is Left Behind in the green energy transition of air transport.

During the Model ICAO you will have the opportunity to take on the role of ICAO delegates and debate how ICAO should act to further enhance aviation decarbonisation; you will also address other essential matters for the global aviation such as safety, security and its economic development.

Thank you all for your commitment to this event, all the best for the week to come and good luck to all the teams participating!

Delphine Micheaux Naudet
Representative of the European Union to ICAO

Tuesday, 21 May

8:30 am

Arrival of the delegates
999, Robert-Bourassa
Square-Victoria-OACI Station

9:00 am
12:00 pm

Conference chaired by Vincent Correia, Professor, Air
Space Law

12:00 pm

Lunch
Cafeteria, 5th floor

1 pm

Welcome Speech
Geneviève Dufour, Scientific Director, Model ICAO
Room CR-3, ground floor

1:15 pm
3:30 pm

Joint session - Agenda Setting
Room CR-3, ground floor

3:30 pm
5:15 pm

Technical Committees
ENVI: CR-4B JURI: CR-A & CR-B
SAFE: CR-6 ECON: CR-C & CR-D
SECU: CR-3

5:30 pm
6:45 pm

Opening Cocktail - 5th floor Terrace
Mr. Salvatore Sciacchitano, President of the ICAO
Council (by video)
Delphine Micheaux Naudet, Representative of the
European Union to ICAO

Social

Networking and drinks
L'Abreuvoir, 403 Rue Ontario E

Wednesday, 22 May

9:00 am

Arrival of the delegates
999, Robert-Bourassa
Square-Victoria-OACI Station

9:15 am
12:00 pm

Technical Committees session and Council
Session

Council - Crisis Situation - CR-E

ENVI: CR-4B

JURI: CR-A & CR-B

SAFE: CR-6

ECON: CR-C & CR-D

SECU: CR-3

12:00 pm
1:00 pm

Lunch
Cafeteria, 5th floor

1:00 pm
5:30 pm

Technical Committees session and Council
Session

Council - Crisis Situation - CR-E

ENVI: CR-4B

JURI: CR-A & CR-B

SAFE: CR-6

ECON: CR-C & CR-D

SECU: CR-3

6 pm

Mandatory exit of ICAO

Thursday, 23 May

9:00 am

Arrival of the delegates
999, Robert-Bourassa
Square-Victoria-OACI Station

9:15 am
1 pm

Technical Committees session and Council
Session

Council - Crisis Situation - CR-E

ENVI: CR-4B

JURI: CR-A & CR-B

SAFE: CR-6

ECON: CR-C & CR-D

SECU: CR-3

1 pm

End of the Crisis situation

1 pm
2 pm

Lunch
Cafeteria, 5th floor

2 pm
5:30 pm

Technical Committees

ENVI: CR-4B

JURI: CR-A & CR-B

SAFE: CR-6

ECON: CR-C & CR-D

SECU: CR-3

Social

Networking and drinks
Terrasse Carla, 985 Bld St-Laurent

Friday, 24 May

9:15 am

Arrival of the delegates
999, Robert-Bourassa
Square-Victoria-OACI Station

9:30am

Technical Committees session

11:30 am

ENVI: CR-4B

JURI: CR-A & CR-B

SAFE: CR-6

ECON: CR-C & CR-D

SECU: CR-3

12 pm

Adjournment of the Technical Committees

12:30 pm

Distribution of the commented resolutions

12:30 pm

Lunch and Delegates joint session

2 pm

Cafeteria, 5th floor

2:00 pm

Deadline for amendments to the commented resolutions

2:00 pm

Careers and professional opportunities

3:00 pm

- Catherine Guillemart, HHO Public Affairs Canada, Airbus representative to ICAO
- Deputy Director, Human Ressources, ICAO (TBC)
- Rose-Carmelle Jean, Director - Succession, Workforce and Project office

3:00 pm

Distribution of the amendments

4:00 pm

Council and voting session

ICAO Council

5:30 pm

Cocktail and awards - Delegates Lounge, 3rd floor

Michael Gill, Director, Legal Affairs & External Relations,
ICAO

Catherine Guillemart, HO Public Affairs Canada, Airbus
representative to ICAO'

Delphine Micheaux Naudet, Representative of the Euro-
pean Union to ICAO

Internship - European Commission

Following our partnership with the European Union, one of SimOACI's participants will be selected for an internship at the European Commission within the Aviation Policy Unit of the Directorate General for Mobility and Transport of the European Commission!

This internship offers an exceptional opportunity to put into practice your knowledge of aviation and international relations and to acquire concrete experience at the heart of a prestigious institution of the European Union. It will also give you the opportunity to familiarize yourself with European construction and its Policy in the area of air transport.

Details regarding the internship:

To apply for the internship you must participate to Model ICAO

- Please send your CV to info@modelicao.com with the subject : «EU - Internship».
- The internship will take place in Brussels
- The internship will be unpaid. However, there are many sources of funding available to support your internship.
- The duration of the internship may vary according to your availability and that of the Direction Foster.
- You will be asked to take part in a short 10-minute discussion with Delphine Micheaux-Naudet, European Union representative to the ICAO, on Friday May 24 between 2 and 3 pm.
- Bilingualism is required.



Committee Locations & Wifi

Rooms Location

- ENVI: room CR-4B, 4th floor
- JURI: room CR-A & CR-B, 1st floor
- SAFE: room CR-6, 3rd floor
- ECON: CR-C & CR-D, 1st floor
- SECU: CR-3, 1st floor
- Joint Session: Room Robert Kobeh, room CR-3, ground floor
- Council: room CR-E, 1st floor
- Council, Friday afternoon: ICAO Council, ground floor
- Lunch and Coffee: Cafeteria, 5th floor
- Cocktail: Delegates Lounge & Terrasse

Organization Team

The organizing team will be located in room CR-5B, located at level 5 which is accessible only by elevator. Access to this room is reserved for the organization and the DAIS. Delegates cannot access it without authorization.

Security and access to rooms

On Tuesday, May 21, you will have to enter ICAO at 999 Henri-Bourassa, Square-Victoria metro. The ambassadors of each delegation will receive the name tag of each member of their delegation. This Name Tag must be kept with you at all times in order to allow you to circulate within ICAO.

Wifi

To access the Wifi connection, please connect to the network Public@Intl.Civil Aviation. Please note that this service is offered, managed and secured by the International Civil Aviation Organization.

Practical Information

Food & Beverage

It is strictly forbidden to bring drinks and food into ICAO's rooms but it is permitted in all other areas. Water fountains are accessible near the bathrooms and coffee and tea will be offered throughout the day.

There is a cafeteria open to the public on the 5th floor, Diplomatic tower

Meals

Model ICAO will offer delegates lunch during the Model and at the cocktails on Tuesday, May 24 and Friday, May 27. All other meals are at delegates' expense.

Lunch location : Cafeteria, 5th floor

Identification of participants

- Organizing Team: Green Name Tags
- DAIS: Yellow Name Tags
- Ambassadors: Red Name Tags
- Academic Advisors: Blue Name Tags
- Delegates: White Name Tags

Social Activities

- Tuesday, May 21: L'abreuvoir, 403 rue Ontario Est
- Thursday, May 23: Terrasse Carla, 985 St-Laurent

After Awards Friday Party

Friday, May 24: 7:30 pm - Les Soeurs Grises, 32 McGill Street

Organization & Secretariat

Pierrick Pugeaud
Director Model ICAO

Geneviève Dufour
Scientific Director

Mehdi Saher
Director, Logistics and Training

Alexandra Poteet
Coordinator

Council
President : Mehdi Saher & Charline Hutin, Model ICAO

ENVI
Director: Ann-Frédérique Pothier, Head of Director's Office and Senior Legal Adviser, EUROCONTROL
President: Chloé Gariépy-Bill

SAFE
Director: Vincent Correia, Professor, Air & Space Law
President: Ali Reza Gholami

JURI
Director: Mia Wouters, GDS Advocaten, Ghent University
President: Pierre-Luc Morin

SECU
Directors: Sylvain Lefoyer, Deputy Director of the Air Transport Bureau (ATB), ICAO & Sonia Hifdi, Chief of the Aviation Security Policy Section, ICAO
President: Rosalie Lafrance

ECON
Director: Mate Gergely, Policy Officer, Directorate-General for Mobility and Transport, European Commission
President: Ken Dujour

Policies & Codes of conduct

Policy on Sexual harassment

The basic aim of this policy is to prevent sexual harassment made toward any person involved in the ModelICAO. We wish to maintain a workplace free of any form of sexual harassment for everyone. Sexual harassment is defined as a unilateral and unwanted sexual conduct. It consists of undue pressure on a person, or to obtain sexual favors or to ridicule his sexual characteristics and which has the effect of compromising his right to reasonable work conditions or right to dignity.

The following behaviors are considered sexual harassment:

- Unwanted sexual interest considered as persistent or abusive;
- Sexual notes, insults, allusions, jokes or comments infringing an environment conducive to work or study;
- Verbal advances or insistent proposals to unwanted sex ;
- Physical advances, touching, rubbing, pinching, unwanted kisses;
- Promises of reward or threats of reprisals, implicit or explicit, retaliation for the acceptance or refusal of a sexually oriented request;
- Voyeurism or exhibitionism acts;
- Physical violence orientated or imposition of unwanted sexual intimacy;
- Any other demonstration judged offensive or unwanted.

Such behavior does not belong in an international organization conference such as ICAO. If you are a victim or witness of a behavior of the sort during activities surrounding the Model ICAO, it is important to warn the officials of the Organizing Committee as soon as possible.

Policies & Codes of conduct

Policy on interethnic relations

The main objective of this policy is to denounce the racist behavior and to fight direct and systemic discrimination and harassment based on the origins, skin color, religion, culture or ethnicity. ModelICAO wants to ensure harmonious relations between delegates, members of the organization and other persons participating at the conference, regardless of their origin, skin color, religion, culture or ethnicity. Moreover, this policy seeks to protect the physical and psychological integrity, and the dignity of persons who may be victims of systemic and direct discrimination or racial harassment.

The following behaviors, among others, are considered discriminatory or harassing:

- Notes, comments, allusions, jokes or insults denigrating a person because of his origin, skin color, religion, culture, ethnic affiliation, etc.;
- Denial of rights or benefits to a person, because of its origin, skin color, religion, culture, ethnic affiliation, etc.;
- Retaliation or threats of retaliation against a person because of his origin, skin color, religion, culture, ethnic affiliation, etc.

Such behavior does not belong in an international organization conference such as ICAO. If you are a victim or witness of a behavior of the sort during activities surrounding the Model ICAO, it is important to warn the officials of the Organizing Committee as soon as possible

Policies & Codes of conduct

Delegate's Code of Conduct

During their participation in the ModelICAO, delegates must meet the highest level of professionalism and diplomacy. These two aspects must be applied in all aspects of the participation as delegates, whether in speeches, behaviors or appearances. Anyone participating in the development of the conference must be treated with the highest level of courtesy and respect, and the same applies to the use of social networks or any other electronic platform. Also, the same behavior is expected towards the property of the International Civil Aviation Organization and all ModelICAO partners.

The ModelICAO reserves the right to prevent future inclusion of any student, faculty, or educational institution whose delegates or faculty advisors would go against the code of conduct.

The delegates must:

- Maintain and implement the interests and policies of their assigned country. In addition, the views and ideas of other delegates must be respected, even if those same views and ideas are contrary to the interests and policies of delegated or assigned countries;
- Collaborate with other delegates when possible;
- Be courteous and professional at all times, including on social networks and in electronic communications;
- Participate in all sessions of committees;
- Avoid alcohol and other drugs during committee sessions. The possession and / or consumption of illegal drugs is prohibited and the offending delegates will be delivered to the police.

Policies & Codes of conduct

Faculty Advisor's Code of Conduct

At the ModelICAO, the role of the faculty advisor is to ensure that delegates maintain a positive and professional approach. ModelICAO's educational quality is directly connected to the active and professional participation of all delegates. The faculty advisors can ensure this by managing the participation of all delegates in every sessions of their respective committees and to make them understand the diplomacy as practiced at the International Civil Aviation Organization. The faculty advisors must maintain the highest level of professionalism towards all participants and members of the ModelICAO.

During the conference, the faculty advisors are encouraged to advise delegates on the development of a state policy or to answer questions of international law, but should not participate in the drafting of resolutions or reports. ModelICAO is an opportunity for delegates to put forward their preparation and research talent. While faculty advisors are encouraged to observe their students from the back of the rooms, participation in formal and informal sessions of the committees is reserved for delegates and staff of the ModelICAO.

Faculty advisors must:

- When appropriate, provide leadership and information to its own delegates and other delegations;
- Answer questions and concerns without interfering with the work of committees or delegates deliberations, whether in formal or informal session;
- Remind delegates that the purpose of the simulation is mainly educational;
- Attend and participate in meetings of faculty advisors ;
- Provide suggestions and assistance for new faculty advisors.

Model ICAO - 2024

Bilingualism

The Model ICAO welcomes delegates from both English-speaking and French-speaking post-secondary institutions. The Model ICAO as well as the delegates must respect the Canadian bilingualism. Participating delegates must have a duty to be open, welcoming and to listen to unilingual delegates who may not have the same level of proficiency in the second language. The DAIS of each committees is subject to this bilingualism rule as well. If the committee decides by a unanimous vote, only the procedures can be carried out in one of the two languages. However, a delegate retains the right to ask the Chair of the committee to translate his or her remarks. Debates and informal discussions, working documents, draft resolutions, amendments, resolutions and comments may be drafted in one of the two official languages. A final commented resolution cannot, however, be written in both languages, except for full translation

Awards

Model ICAO has established criteria in order to equitably evaluate delegations and delegates. All criteria have the same weight in the determination process. The same applies to all committees and the Council.

- Respect the positions, values and economic and social constraints of the assigned country.
- Participate in formal and informal meetings, interactions with other delegations, openness to delegations of another first language;
- Good use and knowledge of procedures without abuse of procedures.

Overview of the rules of procedure (in order of precedence)

Motion	Purpose	Debat	Vote	Explanation
Point of order	Correct and error in procedure	None	None	When a procedural rule is not respected
Appeal of the Chair	Challenge a decision of the Chair following a point of order	None	Simple Majority	When a point of order is refused by the DAIS, the delegate who forwarded the point of order may appeal the decision of the chair before the committee
Suspension of the meeting	Suspend formal session for a set amount of time	None	Simple Majority	The committee moves to an informal session for a set amount of time. Delegates forwarding this motion must mention how long they wish to suspend the meeting
Closed session	Session or part of the session will be held in private	None	Simple Majority	
Adjournment of the meeting	End this year's Model ICAO	None	Simple Majority	To be used in the final formal session of the Council after the final voting procedures
Adjournment of the debate	Ends the current debate on the subject, without going through a voting session	2 pro/ 2 con	Simple Majority	Switch to another subject if no progress is achieved on the current one.
Closure of debate	Committee is automatically sent to voting procedures.	2 con	Clear Majority	Ends formal session and moves the committee to vote on all draft resolutions sanctioned by the DAIS

Overview of the rules of procedure (in order of

Reconsideration	Committee suspends current topic and is sent back to a previously adjourned topic	2 con	Clear Majority	This send the committee to a previously adjourned topic. This motion must be made by a delegation who voted in favour of the adjournment
Change the speaker's time	Set the allowed time for each speaker	2 pro / 2 con	Simple Majority	Consultation with the DAIS is required if a delegate wishes to use this motion : the Dais must approve the use of this motion before hand.
Close the speaker's list	No one may be added to the speaker's list	None	Simple Majority	When the speaker's list is empty, the committee moves to voting procedures
Adoption of the agenda	Used only during the first session of the Council	None	Simple Majority	
Modification of the agenda by the Committee	Used to add a point of discussion	2 pro / 2 con	Clear Majority / Unanimity	Clear majority to add a topic without a vote. Unanimity to add a topic with vote

Overview of the rules of procedure in voting session

Motion	Purpose	Debat	Vote	Explanation
Point of order	Correct and error in procedure	None	None	When a procedural rule is not respected
Appeal of the Chair	Challenge a decision of the Chair following a point of order	None	Simple Majority	When a point of order is refused by the DAIS, the delegate who forwarded the point of order may appeal the decision of the chair before the committee
Friendly amendment	Alter the substance of one or more clauses on a resolution	None	None	Automatically granted and published by the DAIS. An amendment is friendly when it has the written support and agreement of all delegations who are sponsor on the original resolution/report segment.
Unfriendly amendment		2 pro / 2 con	Clear Majority	An unfriendly amendment must gather a number of sponsors and signatories to be submitted to the vote of the committee
Division of the question	Consider clause(s) separately from rest of the draft resolution.			Voted in order of most to least radical change
	Part 1: Procedural vote on if this motion should be considered	2 pro / 2 con	Simple Majority	If passes: Clause(s) removed and voted on separately If fails: No change to draft resolution

Overview of the rules of procedure in

	Part 2: Substantive vote to accept/reject separate clauses	None	Simple Majority	If passes: Annex passes If fails: Clause(s) discarded and no longer part of any draft
Secret ballot		One support	Clear Majority to be defeated	
Roll Call Vote	Vote by roll call, rather than show of placards	None	None	Automatically granted once requested.
Adopt by Acclamation	Adopt a draft resolution as a body by consensus	None	None	Once motioned, the Chair must ask if there are any disensions
Crisis situation votes (Council only)	Vote on various steps to resolve the crisis situation	None	Clear Majority	
Formal comments	Add a comment to a final resolution	None	1/3 of the committee	

Model ICAO - 2024

Organizers



With support of



Main partner



Partners



McGill

Institute of
Air and Space Law

Institut de
droit aérien et spatial